

# **RPI Annual Competition and Regulation Conference 2026 – “Regulatory Incoherence” – Draft Agenda**

*14<sup>th</sup> - 15<sup>th</sup> September 2025  
Lady Margaret Hall, Oxford*

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## **Day 1 – Monday, 14<sup>th</sup> September**

*1:00pm – 1:30pm - Registration and Coffee*

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**1:30pm – 3:15pm – The Future of Rail Regulation**

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*Chair:*

*To be announced,*

*Panellists:*

**Will Godfrey, Director – Economics, Finance, & Markets, ORR,**

**Maggie Simpson OBE, Director General, Rail Freight Group,**

**Paul McMahon, Director – Planning & Regulation, National Rail.**

*3:15pm – 3:30pm – Tea and Coffee Break*

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**3:30pm – 4:45pm – The Incoherence of British Tax Policy**

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*Chair:*

*To be announced,*

*Panellists: (more to be announced)*

**Prof. George Yarrow, Former Director, Regulatory Policy Institute,**

**Douglas McWilliams, Founder, CEBR.**

*4:45pm – 5:00pm – Short Break*

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**5:00 pm – 6:00 pm – Zeeman Lecture**

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*To be announced shortly,*

*College Bar Open*

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**7:30pm – Distinguished Fellows Dinner**

## Day 2 – Tuesday, 15<sup>th</sup> September

*Breakfast* \_\_\_\_\_

**9:00am – 10:50am – The Role of Regulation: An Opportunity to Reset** \_\_\_\_\_

*Chair:*

**Eleanor Mack**, *Director, Fingleton,*

*Panellists: (more to be announced),*

**Sarah Heald**, *Chief Strategy & Regulatory Affairs Officer, Pennon Group,*

**Tony Ballance**, *Chief Strategy & Regulation Officer, Cadent Gas,*

**Andrew Dench**, *Director and Head of Asset Management, GIC,*

**Chris Decker**, *Associate Fellow, University of Oxford.*

*10:50am – 11:10am – Tea and Coffee Break* \_\_\_\_\_

**11:10am – 1.00pm – The Challenge of Coherently Regulating the Energy Sector  
in an Incoherent World** \_\_\_\_\_

*Chair:*

*To be announced,*

*Panellists:*

**George Anstey**, *Senior Managing Director, NERA,*

**Ryan Williams**, *Committee Member, Regulatory Policy Committee,*

*1:00pm – 2:00pm – Lunch* \_\_\_\_\_

**2:00pm – 3:30pm – Study Group Session** \_\_\_\_\_

An open discussion, guided by **Sebastien Eyre** (*Economic Regulation Manager, Thames Water*), and others to be announced.

*Conference End* \_\_\_\_\_